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Scrutiny for Policies, Children and Families Committee Monday 5 September 2022 1.00 pm Luttrell Room - County Hall, Taunton



SUPPLEMENT TO THE AGENDA

To: The Members of the Scrutiny for Policies, Children and Families Committee

We are now able to enclose the following information which was unavailable when the agenda was published:

| Item 9 | Homes for children in Somerset - progress update – | | |
|--------|--|--|--|
| | presentation - (Pages 3 - 14) | | |
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Published on 01 September 2022

Democratic Service Team, County Hall, Taunton, TA1 4DY



Overview

Why are we doing it and what it will look like?

Therapeutic education



Homes



Progress to date



Risks & Next steps



Proposed Joint Engagement Strategy

- Brief Exec members
- Agree approach for further
- engagement:
 Invite local elected members to the home
- Speak to local leaders:
 Area beat officer and PCSO for police
- police
 Local school headteacher
 Fire and Rescue
 Hold 'drop in' session for wide community supported by:
- Homes2Inspire
 SCC Lead for Strategic Partne
 SCC Strategic Commissioner

- urpose of engagement Explain the rationale and context of the strategic partnership – home is purely for Somerset children
- To provide assurance on support mechanism for the home, understand Ofsted registration and the work of H2I and the wider charity, Shaw Trust.

Daniel Moncrieff dmoncrieff@somerset.gov.uk

Strategic Partnership between SCC and 'The Shaw Trust' to deliver homes for complex children and young people including homes for children, high needs fostering and therapeutic education

shaw trust

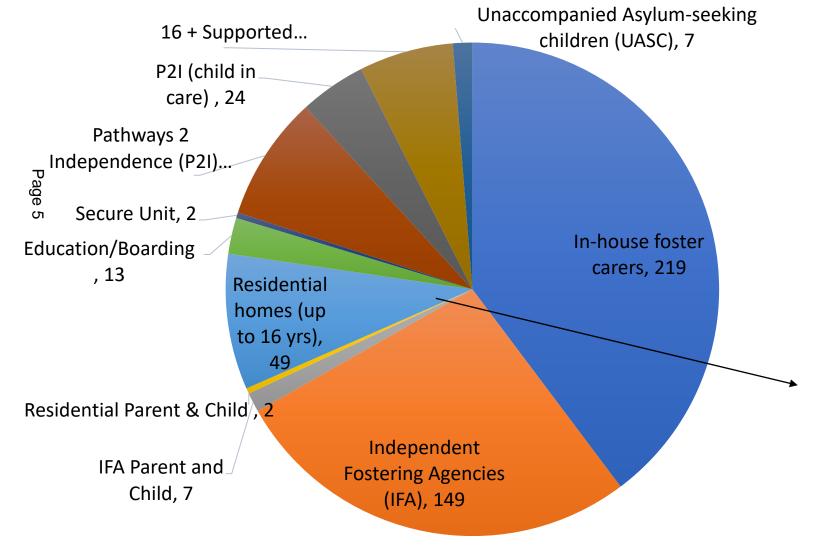




Homes and Horizons

Where are our children in care living?

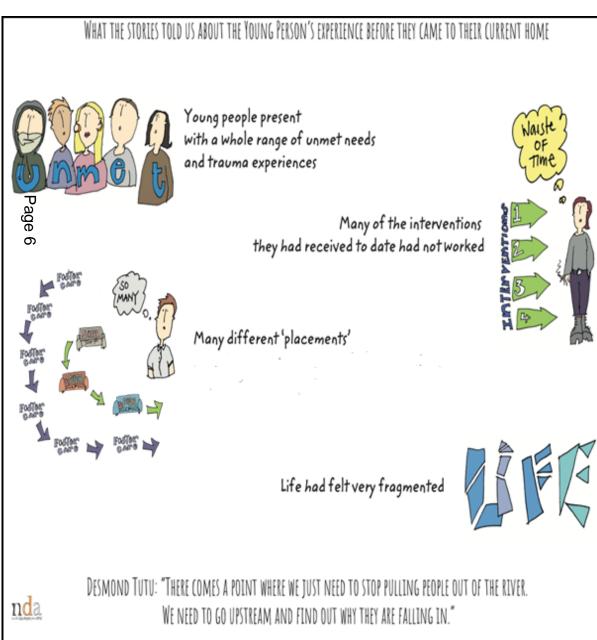




| Somerset | 27 |
|----------------|----|
| Hampshire | 6 |
| Devon | 5 |
| North Wales | 3 |
| Berkshire | 2 |
| Lancashire | 2 |
| Oxfordshire | 2 |
| Wiltshire | 2 |
| Cambridgeshire | 1 |
| Dorset | 1 |
| London | 1 |
| North Somerset | 1 |
| Staffordshire | 1 |

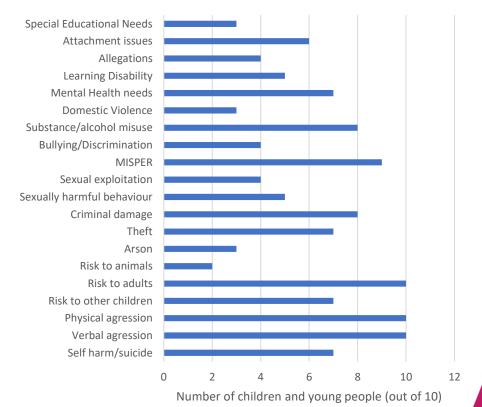
May 2022

Why are we doing this?



- Need to do something different to ensure there are enough high quality homes for our most vulnerable young people.
- Costs are rising, outcomes aren't improving.
- Lack of choice results in children living far away from home, family, friends and school.







What will it look like?



Up to 10 children's homes

High needs fostering

Therapeutic education

10 year contract
Property owned by SCC

Strategic Partner

Address excessive profit levels

Integrated management with children's services



Progress to date

- Appointed a Strategic Partnership, agreement in place and branding complete
- Purchasing homes:
 - Exchanged contracts on 2 homes
 - Offers accepted on two further homes
- "Planning & building work prepped
- DfE Innovation capital bid won and Stay close funding. 2nd DfE Capital bid in hand.
- Workshops & workstreams set up (Integrated Governance developed)
- Registered Manager recruitment and support workers trained and starting in FIS
- Therapeutic Education and Misterton



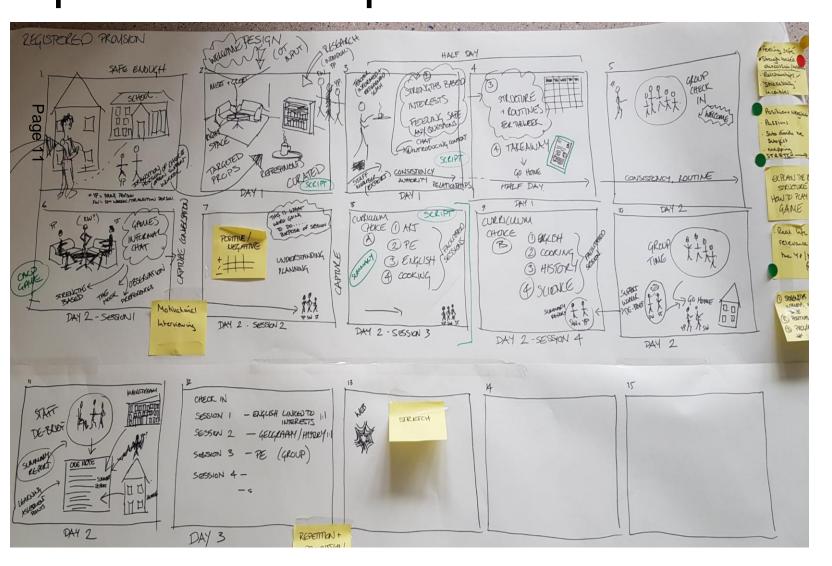




Therapeutic Education Proposal

Therapeutic Education provision: Sprint developments





- Site identified and mapping out the environment
- Linking with other education provision
- Mapping out Multidisciplinary assessment and ways of working
- 'Relax', 'explore', 'practice' and 'stretch' curriculum model
- Daily structure and timetable

| Headline Risks | Mitigations |
|--|---|
| Staffing and recruitment | Competitive renumeration package Comprehensive training programme, including Family Intervention Service placements and career pathways developed 23 staff now appointed including Registered Managers. |
| Attracting Higher needs foster carers Page 12 | Business case for a significant Recruitment campaign prepped for September Programme Steering group (circa £80k investment). Clear process developed with training pathway to Panel. One front door model developed so our new Homes and Horizon's fostering service and core fostering service benefit from advertising. |
| School development process | Close liaison with Regional Director's Office to progress application Significant development work undertaken to develop school model Recruitment of Head of Provision underway to progress this. School site agreed. |
| Properties | £1.02 million DfE grant won to support purchases. Close project management to progress work 2 properties purchased and two further properties agreed. |
| Fiscal controls to ensure cost effective service developed (essential need to retain focus on our most complex children) | Finance Workstream agreed 'open book' accounting All financial packages signed off by Steering Group Reporting on outcomes & costs – via Evaluation workstream External longitudinal evaluation |



Proposed Joint Engagement Strategy

- Brief Exec members
- Agree approach for further engagement:
 - Invite local elected members to the home
 - Invite immediate neighbours to the home in 15 minute slots (20 metre boundary)
 - Speak to local leaders:
 - Area beat officer and PCSO for police
 - Local school headteacher
 - Fire and Rescue
 - Hold 'drop in' session for wider community supported by:
 - Lead exec for Children and Families
 - Homes2Inspire
 - SCC Lead for Strategic Partner
 - SCC Strategic Commissioner

Purpose of engagement

- Explain the rationale and context of the strategic partnership – home is purely for Somerset children
- To provide assurance on support mechanisms for the home, understand Ofsted registration and the work of H2I and the wider charity, Shaw Trust.
- To explain the 'Statement of purpose' of the home – include some myth busting
- Allay concerns and fears for immediate neighbours and provide contact points
- Meet the Manager and Staff Team
- Meet Senior Managers from H2I and SCC
- Demonstrate partnership arrangements with key stakeholders and by doing so benefits the local Community (for example regular police social visits to the home can provide reassurance to the Community).

<u>info and FAQ for Members.docx</u>
Therapeutic Education Provision (Juy 2022) Membersx



Timelines and Next steps

- Therapeutic Education Joint business Case with CAMHS
- Robust evaluation incl. longitudinal research & financial monitoring
- -gOpen first homes in early 2023
- -\$\frac{1}{2}Start recruiting foster carers





